

Oral Fluid Testing (90461)

Project Status Report - Detail

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Last Updated By Christopher Whitehead on 08/Dec/2021 1:44 PM

Project Details

Portfolio	Road Policing	Sub-Portfolio	National Road Policing Centre
Project reports up to	National Road Policing Centre (Sub-Portfolio) managed Bruce Obrien		
Business Owner	Bruce Obrien	Current Phase	Start-Up
Senior Responsible Owner	Steve Greally	Delivery Status	In Progress
Project Manager	Christopher Whitehead	Benefit Planning Status	Not started
% Project Complete	20%	% Phase Complete	50%

Management Control Status Reporting

	Last Period	Current	Comments
Overall Status	Green	Green	Overall the programme continues with development of project artefacts and is on track within the Start Up phase awaiting the legislation to be passed.
Benefits	Green	Green	A benefits logic map and realisation plan has been drafted with assistance from the NRPC Evidence Manager and Planning and Investment team . A draft will be presented to the OFTGB for consideration as part of the Programme Business case.
Change Management	Green	Green	Will be assessed with the wider plan in consultation with the REFRAME group and Workstream Leads.
Finances	Green	Green	On track. Work stream Leads are identifying costs as part of their business planning activities for inclusion in the programme's indicative business case.
Resources	Green	Green	All current workstreams have leads appointed. Further resource requirements are being identified as the work plans are developed. A tenth workstream is pending and relates to Case Management. This will split the existing ICT/Mobility workstream into two projects. CM lead starts in January 2022.
Risks	Green	Green	Programme risks and issues have been identified. These are actively being considered and managed.
Schedule	Green	Green	Date for Royal Assent for legislation to be passed is not yet known. COVID has led to delays in Parliament.
Scope	Green	Green	Continued discussion in regards to the programme scope, with wider LTA drug driving changes not currently incorporated in the OFT programme.

Key: **Green**: Performing to plan **Amber**: Project impacted, project team actioning **Red**: Off plan, management action required

Investment Objectives

1. Compliance with regulatory requirements.

Police currently detect drug driving after carrying out an impairment test using CIT processes and requesting a blood sample. Under Police are required to implement the Land Transport (Drug Driving) Amendment Act and initiate OFT in line with government directions.

2. Safer roads through improved detection and general deterrence of drug drivers on NZ roads.

Drug driver apprehension is currently limited to detection by officers when a driver is suspected to be impaired by drugs. This is achieved via a CIT test. It is anticipated that a random and compulsory OFT regime like that employed for drink driving, will significantly improve detection of drug drivers and will aid in general deterrence principles.

Executive Summary



16 Mar 2023

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Executive Summary

The Land Transport (Drug Driving) amendment bill has been delayed through Parliament following COVID19 interruptions and a back log of bills and order papers. It is currently with the Committee of the Whole House before progressing to its third reading. We don't have a definite time frame for when the Bill will pass all stages and receive Royal Assent. It is expected that NZ Police will have 12 months from date of Royal Assent to implement OFT on NZ roads. While awaiting the final legislation, the OFT Implementation Governance Board under the leadership of Assistant Commissioner O'Brien continues to meet monthly, directing the programme and supporting the Programme Manager to develop the implementation plan and business case. Nine work streams have been identified with a tenth pending. Eight of the workstreams are internal Police work streams with leads meeting fortnightly to assist with implementation planning and support. The programme continues to develop its business requirements including the development of business cases, programme plans, and benefits realisation plans. Two work streams are external and include a cross government interagency work group being led by NZ Police with a focus on developing support networks to assist each agency with implementation of the legislation. The first meeting with the interagency group is scheduled for February 2022.

Progress this period

- The Programme remains in Start-Up phase while awaiting the Land Transport (Drug Driving) amendment bill to be passed and for Police to receive Royal Assent.

As at 30 November 2021:

- All eight internal workstreams have been initiated with 7 of the 8 leads in place. The Case Management (CM) Lead will commence January 2022.
- Work Packages and indicative business cases and plans for each workstream are being scoped and developed. Leads continue to engage with business groups for research and information gathering purposes.
- Case Management and Mobility/Digital teams are working through the high level requirements and solution options.
- Draft Communications Plan is in its final review stage.
- The Programme's Indicative business case is under development.
- High-Level Implementation Plan of all workstreams' key considerations and deliverables has been developed and in its final stages.
- The Interagency Committee meeting was postponed to February 2022 to enable additional agency delegates. Terms of reference under development.
- The Oral Fluid Testing Governance Board met on 23 November 2021.
- Members Endorsed the progression to the Road Policing Sub-portfolio Board of an Equipment Procurement Memo requesting approval for funding of \$1,436,441.07 opex in preparation for the tender process.
- A paper was endorsed by the S-T&CGG for the NRPC to better understand whether the current resource allocation for policing our roads is sufficient, while also looking to understand the resource implications related to implementation of an oral fluid testing programme.

Next Steps

Next Steps

- Start up phase continues.

As at 30 November 2021:

- Confirm completion of due diligence residual activities
- Review Programme's engagement strategy (Dec/Jan 2022) to ensure it maintains relevance, interest and engagement for personnel in affected work groups.
- NIA Reference Group prioritisation request to be consulted on and presented 31 Jan 2022.
- CM Lead officially commencing in the role from Jan 2022.
- Procurement work stream tender process documents approved; ready for RFP release (following receipt of Royal Assent).
- Continue development of programme indicative business case, work stream work packages and Indicative (lean) business cases.
- The OFT GB will next meet 15 December 2021.
- Continued discussion in regards to the programme scope, with wider LTA drug driving changes not currently incorporated in the OFT programme.
- Setting of programme and workstream level evaluation criteria
- Present High-level Communications plan to OFT GB to endorse
- Present draft deployment strategies to OFT GB to endorse
- Present Programme Indicative Business Case and work packages to OFT GB to endorse (Feb 2022)
- Present high-level implementation plan to OFT GB to endorse (Feb 2022)

Finances across all Financial Years

	Capex	Opex	Totals
Budget	\$ 0	\$120,000	\$120,000
Actual to Date	\$ 0	\$36,870	\$36,870
Forecast to Completion	\$ 0	\$ 0	\$ 0
Estimate at Completion - EAC	\$ 0	\$36,870	\$36,870
Variance (Budget – EAC)	\$ 0	\$83,130	\$83,130
Contingency	\$ 0	\$ 0	\$ 0

Benefits

Benefit Name (#)	Benefit Owner	Phase	Status	Overall RAG	Comments
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Workstreams/Cost Distributions

Name (#)	Business Owner	Phase	Delivery Status	Overall RAG	Previous Overall RAG	Status Report as at
Oral Fluid Testing - Costs(#102363)		Open				
Executive Summary: Overall Status Comments:						
Oral Fluid Testng(#122763)		Submitted				
Executive Summary: Overall Status Comments:						
Equipment Procurement(#128220)		Start-Up	In Progress	Green	Green	07 Dec 2021
Executive Summary: The purpose of this workstream is to procure OFT equipment that meet legislative requirements related to the Land Transport Amendment bill. Although we're still waiting on the bill to pass in parliament, preparations to go to tender are well underway with the aim to go to market once the bill has passed. This is so that we're ready to implement within the required 12 months. Timeframes for being ready to go out to tender have been pushed out from end of January to mid February. This creates the risk of not being ready to go to tender if Royal Assent is given before Christmas.						
Overall Status Comments:						
Training and Enablement(#128221)		Start-Up	In Progress	Green	Green	08 Dec 2021
Executive Summary: Connecting with the other workstream leads to understand their needs from Training and Enablement. Development of the work package and indicative business planning content and considerations.						
Overall Status Comments: Progressing						

Operational Support(#128244)		Start-Up	In Progress	Green	Green	07 Dec 2021
Executive Summary: Technical analysis of the Bill completed by workstream. Currently creating project plan. Initial briefing provided to ICT/CM for system impacts as a result of the proposed processes.						
Overall Status Comments: Work progressing as planned						
Prosecutions(#128245)		Start-Up	In Progress			
Executive Summary:						
Overall Status Comments:						
Strategic Communications(#128246)		Start-Up	In Progress	Green	Green	07 Dec 2021
Executive Summary: The communications plan is being finalised to present to the OFT GB. Relationships with communication leaders in partner agencies has begun (Waka Kotahi, Ministry of Transport, Minister of Health)						
Overall Status Comments: Good progress is being made in the development of artefacts and preparation of the work package and indicative business plan.						
ICT/Mobility(#128247)		Start-Up	In Progress	Green	Green	03 Dec 2021
Executive Summary: Conversations continue with the CM and Mobility teams to develop the project work plans. Mobility Business requirements have been developed. This workstream will be separated into two from January 2022. Mobility and ICT/Case Management.						
Overall Status Comments: Early stage of Start-up phase progressing well with continuing conversations with key members of the CM and Mobility teams; Business requirements are being developed.						
Deployment(#128248)		Start-Up	In Progress	Green	Green	03 Dec 2021
Executive Summary: Evidence review largely completed with report in the process of being prepared to present to the OFTGB with deployment strategy options.						
Overall Status Comments:						

Mobility(#134076)		Start-Up	In Progress			
Executive Summary:						
Overall Status Comments:						

Key Milestones

Milestone Name	Baseline	Forecast	Actual	Variance	Status	Comments
Status Key: Green – On schedule Amber – 0 to 8 days overdue Red – More than 8 days overdue Blue – Completed Grey – No Forecast, "Key Milestones" defined as those with the "SR" flag set						

Dependencies on Key Milestones

Dependent On (#)	Milestone Name	Forecast Date	Dependency Type	Milestone in this Programme	Forecast Date	Status
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Risk Heatmap

		Impact					
Likelihood		Negligible	Minor	Moderate	Major	Severe	Total
	Almost Certain						
	Likely		1				1
	Possible						
	Unlikely						
	Rare						
Total			1				1 (13)

Key Risks

ID	Risk Name	Description	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11069	R5: Opportunity Cost	Investment in OFT leads to a reduction in other areas of road safety enforcement (opportunity cost) particularly alcohol enforcement.	28/Jan/2022	Christopher Whitehead				Transfer

<p>Status Report Comment: Nov 21: S-T&CGG endorsed an NRPC paper supporting work to progress to better understand whether the current resource allocation for policing our roads is sufficient, while also looking to understand the resource implications related to implementation of an oral fluid testing programme.</p> <p>03/12/21: Following endorsement from the S-TCGG for NRPC to engage a Data Scientist to ascertain current RAT allocations against agreed delivery outputs and the likely impact of OFT on Road Policing, the issue was transferred to Insp Pete Jones (NRPC Insights and Intelligence) to consider assigning to a newly appointed team member with a data science back ground.</p> <p>Mitigation: Response: Transfer the risk - Deployment planning to consider resource requirements to deliver OFT to help inform Police executive who will make necessary resource decisions.</p>								
11367	R12: Timing of receiving notification of Royal Assent	IF Royal Assent is passed in the lead-up to Xmas or during the January holiday season THEN the procurement timeline will be under threat due to the sector and supplier networks being unavailable RESULTING in delivery timelines for the programme needing to be reassessed.	15/Dec/2021	Christopher Whitehead				Avoid
<p>Status Report Comment:</p> <p>Mitigation: Nov 21: Policy are enquiring whether a request for delay to Royal Assent could be made in the event it is passed Dec/Jan 22.</p>								
11372	R13: Absence or Abstraction	IF the impact of Covid on staff and their families or Police priorities take attention of the project members THEN the programme may be delayed RESULTING in delays to the delivery of the programme.	15/Dec/2021	Christopher Whitehead			Programme	Accept
<p>Status Report Comment: 03/12/21: Raised as a risk as NZ moves into the new Traffic Light system of Covid management.</p> <p>Mitigation:</p>								
<p>RAG Status Key: Green- Performing to plan Amber – Project impacted, project team actioning Red – Off plan, management action required , "Key Risks" defined as those with the "SR" flag set</p>								

Escalated Risks

ID	Risk Name	Escalated from (#)	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11343	Not being ready to go to tender soon after Royal Assent	Equipment Procurement (#128220)	NA	Steve Greally			Sub-Portfolio	NA

<p>Status Report Comment:</p> <p>Description: Due to extra investigation required to determine the requirements, the timeframes to go to tender has been pushed out by just over 2 weeks as going to market is now estimated to be around 14 Feb. Therefore, IF Royal Assent is given before Christmas, THEN it's likely Police won't be ready to go to Tender straight away.</p> <p>Mitigation: Prioritise getting the RFP documents completed before Christmas (save other tender docs until after). Regular engagement and updates with all key stakeholders Delegate some tasks where possible. Escalate to the RP Sub Portfolio Board.</p>
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RAG Status Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

Red – Off plan, management action required

"Key Risks" defined as those with the "SR" flag set

Key Issues

ID	Issue Name	Description	Issue Update	Owner	Severity	Status	RAG Status	Comments
11059	I2: Opportunity Cost - Paper to Governance to assess Road Policing resources required to fulfil agreed OFT outputs without affecting current Road Safety objectives.	Opportunity Cost - Paper to Governance to assess Road Policing resources required to fulfil agreed OFT outputs without affecting current Road Safety objectives.	Raised with Supt Grealley for consideration. 16/08/21 - Phillipa Ulu checked the S&PGG action points. The March minutes mentioned the OFT regime and the impact it may have on the ability to meet other road safety targets. This was referred to the National T&C for further consideration re the opportunity cost for meeting in June 2021. Added as an issue for discussion at OFT Governance Board on 24th August. 17/08/21 - Latest MOT RSPP Monitoring report already identifies a shortfall in some RP outputs (including BST numbers). 24/08/21 - Discussed at OFT GG. Paper required to be drafted for signalling this opportunity cost of OFT to S-T&CGG. 21/09/2021 - Draft paper presented to Supt Grealley for consideration. Prepared with assistance from Olivia Fraser, Nil Van Lomeon, Pete Jones, and Aaron Bunker. 03/12/21: The paper was endorsed by S-TCGG for NRPC to engage a Data Scientist.	Aaron Bunker	Minor	Open		03/12/21: The paper was endorsed by S-TCGG for NRPC to engage a Data Scientist to ascertain current RAT allocations against agreed delivery outputs and the likely impact of OFT on Road Policing. 03/12/21: Following endorsement from the S-TCGG for NRPC to engage a Data Scientist to ascertain current RAT allocations against agreed delivery outputs and the likely impact of OFT on Road Policing, the issue was transferred to Insp Pete Jones (NRPC Insights and Intelligence) on 29/11/21 to consider assigning to a newly appointed team member with a data science background.

11060	I3: Evaluation of OFT implementation work stream(s)	Evaluation of OFT implementation work stream(s) should commence at the beginning of the programme to ensure evaluation criteria is decided early. Identification needed for evaluation lead.	11/08/21 - Initial meeting between Pete Jones, Jenny Grabow and Chris Whitehead to discuss the evaluation of the various work streams post closure. Jenny suggested that we may wish to front foot how we will measure the success of the programme from the outset. Pete Jones indicated commencement may be best closer to Xmas. 31/08/21 - Suggestion from Jenny that delivery leads need to consider how they are going to deliver this aspect of the programme and ensure that it is appearing on their pipeline plan and in the NRPC intelligence and insights teams work programme as soon as possible. Jenny suggested ensuring we know what data is needed for the evaluation is decided on early is a key to ensuring successful evaluation post delivery. This would involve interim evaluations as we go along. CWJ477 - This may also go some way to helping to satisfy issue US-005 as the evaluation criteria for the deployment work stream could be linked to consider the ethnicity and gender issues in the absence	Christopher Whitehead	Moderate	Open		03/12/21: Paper to the OFT GB (out of session) advising of request for evaluation criteria to be set and seeking their input.
11061	I4: OFT Programme Scope	Scope of (OLT) Programme is not wide enough to include all changes in the LTA (Drug Driving) Amendment Bill.		Christopher Whitehead	Moderate	Open		09/12/21 - Meeting scheduled between AC O'Brien, Supt Greally and S/Sgt Whitehead to discuss scope issues.
11062	s9(2)(b)(ii)	s9(2)(b)(ii)	s9(2)(b)(ii)	Steve Greally	Major	Open		s9(2)(b)(ii)

Key: **Green** - Performing to plan **Amber** - Project impacted, project team actioning

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Escalated Issues						
ID	Issue Name	Escalated from (#)	Owner	Severity	Status	RAG Status
11062	s9(2)(b)(ii)	Oral Fluid Testing (#90461)	Steve Greally	Major	Open	Green
	s9(2)(b)(ii)					

Actions									
ID	Action Name	Description	Type	Assigned to	Priority	Due Date	Completion Date	Status	Comments