

Oral Fluid Testing (90461)

Project Status Report - Detail

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Project Details

Portfolio	Road Policing	Sub-Portfolio	National Road Policing Centre
Project reports up to	National Road Policing Centre (Sub-Portfolio) managed Bruce O'Brien		
Business Owner	Bruce O'Brien	Current Phase	Start-Up
Senior Responsible Owner	Steve Greally	Delivery Status	In Progress
Project Manager	Roger Jordan	Benefit Planning Status	In Progress
% Project Complete	25%	% Phase Complete	85%

Management Control Status Reporting

	Last Period	Current	Comments
Overall Status	Green	Amber	<p>Project shift to Amber due to the resignation of key project Operational Support resource. The Project is working with the business area to identify replacement and any mitigating actions that can be taken.</p> <p>Overall the project is progressing with high-level delivery plan created (copy attached).</p> <p>Following completion of the Bill through Royal Assent, it is recognised that the scope of the legislative change is greater than OFT, ownership of all LTA changes needs to be agreed. A recommended way forward forms part of the supporting Policy review paper.</p> <p>Resourcing needs for OFT moving forward have been reviewed and recruitment underway.</p> <p>The Request for Proposal for an OFT device was issued to market on 23 March, with a close date of 27 April, see full Procurement update for details.</p>
Benefits	Green	Green	No change
Change Management	Green	Green	No Change. Discussion on a Stakeholder Change Impact Analysis has commenced to gauge the organisational view of the level of change perceived by the Act is in planning. This can then be repeated as we get closer to go live to gauge operational readiness.
Finances	Red	Green	<p>Funding for FY 21/22 agreed with Portfolio and Projects team.</p> <p>Funding needs for FY 22/23 are currently in development</p>
Resources	Green	Amber	<p>A Business Analyst is being recruited; a preferred candidate is currently undergoing vetting.</p> <p>Jason Eady, Operations Support Workstream Lead is leaving Police, an Operations Working Group is being set up, which will support the project delivery whilst a replacement is being identified.</p>
Risks	Green	Green	No change
Schedule	Amber	Amber	Royal Assent has now been received and a high-level delivery plan has been created with the first major milestone outside of Procurement being the drafting of the operational processes to support OFT due in late June. Further refinement of the detailed schedule is on-going.
Scope	Amber	Amber	<p>Project scope has been set to focus on OFT, not the broader change relating to the wider LTA Bill. On-going discussions are underway to determine the ownership of the broader bill. The LT (DD) Amendment Bill Impact Analysis Workshop early April will assist in identifying Police teams impacted by the new legislation that falls outside of the OFT projects scope.</p>

Key: **Green:** Performing to plan **Amber:** Project impacted, project team actioning **Red:** Off plan, management action required

Investment Objectives

1. Compliance with regulatory requirements.

Police currently detect drug driving after carrying out an impairment test using CIT processes and requesting a blood sample. Under Police are required to implement the Land Transport (Drug Driving) Amendment Act and initiate OFT in line with government directions.

2. Safer roads through improved detection and general deterrence of drug drivers on NZ roads.

Drug driver apprehension is currently limited to detection by officers when a driver is suspected to be impaired by drugs. This is achieved via a CIT test. It is anticipated that a random and compulsory OFT regime like that employed for drink driving, will significantly improve detection of drug drivers and will aid in general deterrence principles.

Executive Summary

The Land Transport (Drug Driving) Amendment Bill progressed, and Royal Assent was confirmed 11 March 2022. Police now have 12 months to implement changes. The OFT Project will seek approval to transition from Start-Up to the Design/Delivery phase.

The OFT GB endorsed the single stage Business Case.

The Equipment Procurement tender RFP was released onto GETS 23 March with responses due by 27 April 2022.

Progress this period

Royal Assent was confirmed on 11 March for the Land Transport (Drug Driving) Amendment Bill to be enacted.

The OFT Project will be looking to move into the Delivery stage in April.

As at 31 March 2022:

The new Strategic Communications Lead commenced 1 March.

Review of the project's communication and engagement strategy and work to develop the OFT Intranet site and communication channels has begun.

The NIA Reference Group prioritisation request was accepted by NRG.

The OFT Project's Single Stage business case and Risk Profile Assessment (RPA) of a Medium rating was endorsed by OFT GB along with the Assurance Plan, the RPA rating was agreed with Treasury post OFTGB endorsement.

RPM District engagement has been completed on the proposed Deployment Strategy, with the strategy will now out for wider engagement with external stakeholders.

Following completion of the legislation passing through Parliament, a full impact review is underway to ensure all deliverables from the changes through the readings in the house are incorporated

The OFT device RFP was released to the market through GETS 23 March

Preparation for a workshop with all business stakeholders to walk through the changes as an outcome of the legislation to identify any additional impacts and raise awareness

Next Steps

As at 31 March 2022:

Confirm the Projects's engagement strategy for personnel in affected workgroups.

Hold Workshop with all areas of the business to review impacts of changes

Agree Police's scope in relation to all changes introduced by the Bill

The EP RFP Tender closes 27 April. Short-listing of devices and a trial phase exercise at the Pimmerton CVST station will follow in May.

Project to commence looking at reporting requirements to support both operational and evaluation needs.

A Business Analyst will be on-boarded.

- The OFT GB will next meet 19 April 2022

Finances across Financial Years 21/22

	Capex	Opex	Totals
Budget	\$ 0	\$362,000	\$362,000
Actual to Date	\$ 0	\$144,304	\$144,304
Forecast to Completion	\$ 0	\$285,031	\$285,031
Estimate at Completion - EAC	\$ 0	\$429,335	\$429,335
Variance (Budget – EAC)	\$ 0	-\$67,335	-\$67,335
Contingency	\$ 0	\$ 0	\$ 0

Workstreams/Cost Distributions

Name (#)	Business Owner	Phase	Delivery Status	Overall RAG	Previous Overall RAG	Status Report as at
Equipment Procurement(#128220)		Delivery	In Progress	Green	Green	01 Apr 2022
Executive Summary: The purpose of this workstream is to procure OFT equipment that meet legislative requirements related to the Land Transport Amendment bill. The bill passed with Royal Assent 11 March, therefore the RFP TN/22/12 was published on the Government Electronic Tender Service on 23 March 2022. The tender deadline for responses is 27 April 2022. The aim is to complete a contract and order equipment with a preferred supplier by 31 October 2022.						
Overall Status Comments:						
Training and Enablement(#128221)		Start-Up	On-Hold	Green	Green	09 Mar 2022
Executive Summary: Continue to connect with the other workstream leads to understand their needs from Training and Enablement.						
Overall Status Comments: Progressing						
Operational Support(#128244)		Start-Up	In Progress	Red	Green	07 Mar 2022
Executive Summary: Work-stream reporting Red due to resource changes, project working with resource owners to mitigate. Working closely with, and sharing knowledge and documents with OFT Programme Manager. Baseline Gantt chart prepared for entire Bill implementation to mitigate risks with dual project structure.						
Overall Status Comments: Work progressing as planned						
Prosecutions(#128245)		Start-Up	On-Hold	Green	Green	09 Mar 2022
Executive Summary: Awaiting finalisation of the Legislation to undertake a review of the impact and plan out activities required.						
Overall Status Comments:						

Strategic Communications(#128246)		Start-Up	In Progress	Green	Green	05 Apr 2022
<p>Executive Summary: Intranet landing page published and panui for staff to alert them to legislation being passed and next steps. Ongoing and regular liaison between Police, Waka Kotahi, and Ministry of Transport communications representatives on issues and media queries as they arise. Communications Strategy revised and circulated for first stage of feedback.</p> <p>Overall Status Comments: Penn Forrest in Strategic Communications is lead for the project. Penn has been liaising closely with Waka Kotahi and the Ministry of Transport and is currently working on the Communications Strategy.</p>						
ICT/Case Management(#128247)		Start-Up	On-Hold	Green	Green	11 Feb 2022
<p>Executive Summary: Conversations continue with the CM and Mobility teams to develop the project work plans. CM Business requirements are being developed. Alternative solutions are being investigated as it is unlikely that an OnDuty solution will be available in time.</p> <p>Overall Status Comments: Early stage of Start-up phase progressing well with continuing conversations with key members of the CM and Mobility teams; Business requirements are being developed.</p>						
Deployment(#128248)		Start-Up	In Progress	Green	Green	04 Apr 2022
<p>Executive Summary: Finalising reports for the OFTGB on both the OFT deployment strategy and OFT deployment reporting requirements.</p> <p>Overall Status Comments:</p>						
Mobility(#134076)		Start-Up	In Progress			
<p>Executive Summary:</p> <p>Overall Status Comments:</p>						

Key Milestones

Milestone Name	Baseline	Forecast	Actual	Variance	Status	Comments
Status Key: Green – On schedule Amber – 0 to 8 days overdue Red – More than 8 days overdue Blue – Completed Grey – No Forecast, "Key Milestones" defined as those with the "SR" flag set						

Dependencies on Key Milestones

Dependent On (#)	Milestone Name	Forecast Date	Dependency Type	Milestone in this Programme	Forecast Date	Status
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Risk Heatmap

Likelihood	Impact						Total
		Negligible	Minor	Moderate	Major	Severe	
Almost Certain							
Likely							
Possible				7			7
Unlikely							
Rare							
	Total			7			7 (16)

Key Risks

ID	Risk Name	Description	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11066	Project delivery time constraints	Time constraints - IF Police are unable to deliver OFT testing within the proposed 12-month implementation period (for example – procurement delays could impact on time frames for operational policy development and training) THEN Legislation as enacted for the OFT requirement would not be delivered upon WHICH could damage the reputation of the Police and confidence in it's ability to deliver legislative change	31/Mar/2022	Roger Jordan	Medium	High	Project	Reduce
Status Report Comment: 15/03/ OFT GB propose monitoring via existing quarterly reporting via RSPP and Road to Zero channels.								
Mitigation: - Development of a integrated project plan based upon workstream plans identifying dependencies and milestones - Other areas of the Drug Driving legislation will be enacted outside of the OFT project - Implementation Business Case to identify an future risk to delivery timelines - Establish a reporting cadence to external stakeholders as part of existing reporting structures to ensure visibility of Programme and risk								

11070	Disproportionate impact on Maori and Pacific groups	IF the deployment strategy doesn't look to eliminate the effect of bias when identifying drivers whom to stop for testing THEN minority groups could be disproportionately stopped WHICH could lead to significant over-representation of those Maori and Pacific groups at all stages of the criminal justice system and impact negatively on Police and Government reputation.	31/Mar/2022	Steve Grealley	Medium	High	Project	Reduce
<p>Status Report Comment: 15/03/22 - OFT PM to work with UPD team. 04/03/22 - Working with Strategic Advisor - Maori on the development of an engagement approach with minority groups</p> <p>Mitigation: - Deployment Strategy to consider strategic vs deterrence principles, incorporating lessons learnt from wider Police programme on mitigating bias and engaging with representative stakeholders to input into the approach</p> <ul style="list-style-type: none"> - Critical Command Information to provide insight - Engagement with internal and external representatives of minority groups - Training of frontline staff - Engagement with other stakeholder groups to engage on the Bill implementation, Understanding Policing Delivery (UPD) and xxxxxxxx 								
11576	Policy outcomes don't offer supported resolutions	IF OFT is implemented as per policy which is an infringement based system with charges only being laid for blood results that exceed the high level threshold THEN this doesn't support any of the supported resolution opportunities such as Te Pae Oranga, Police Diversion or Traffic Compliance Scheme WHICH restricts the benefits of having a supported resolution option that would be the potential Trust and Confidence from the public seeing that police recognise drugs as a health issue that people need help for, though it is recognised that this needs to be balanced against the risk of keeping our roads safe.	23/Feb/2022	Steve Grealley	Low	High	Project	Transfer
<p>Status Report Comment:</p> <p>Mitigation: This risk is not only applicable to OFT but also other road traffic offences. As current policy sits, options for supported resolutions are limited to none. Potential options currently used by NZ Police include:</p> <ul style="list-style-type: none"> • Te Pae Oranga (Community / Iwi Panels) • Police Diversion (owned by Police Prosecution Service) • Traffic Compliance Scheme (Run through the PIB) <p>In 2019 the courts released the decision of Zhang v R which shifted the mindset of the justice system in relation to the way they approach drug offending. It identified the effects of addictions and the need to help people as opposed to setting harsher punishments for them as a deterrence.</p>								

11695	<p>Oral Fluid Test device is not fit for purpose for roadside volume based testing</p>	<p>IF the Oral Fluid Test device is not fit for purpose for roadside volume based testing THEN the benefit of an improved public perception of drug driving enforcement may not be achieved WHICH would reduce the impact of the legislation and the contribution to the Safer Roads programme.</p> <p>s9(2)(g)(i)</p>	30/Mar/2022	Roger Jordan				Avoid
<p>Status Report Comment:</p> <p>Mitigation: • Ensure that requirements are clearly articulated within the RFP</p> <ul style="list-style-type: none"> • Review supplier responses to the RFP • Ensure that in the Minister briefing this, if realised, is noted • Ensure in the handover to operations at the end of the implementation programme that, if realised, is called out as an activity required in the future 								

RAG Status Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

Red – Off plan, management action required ,

"Key Risks" defined as those with the "SR" flag set

Escalated Risks

ID	Risk Name	Escalated from (#)	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11153	Unable to source suitable equipment	Equipment Procurement (#128220)	29/Mar/2022	Roger Jordan			Project	NA
<p>Status Report Comment: 28/02/22: Escalated to Project level for OFT Programme awareness</p> <p>Description: IF Police are unable to source technology that meets the legislative requirements, THEN an OFT regime cannot be carried out to deliver the Governments expectations.</p> <p>This risk covers complexity of device, i.e. that it's simple to use, and Health and Safety aspects of taking an oral fluid sample are assessed.</p> <p>Mitigation: • Clearly and explicitly communicate the legislative requirements in the Request for Proposal (RFP).</p> <ul style="list-style-type: none"> • Ensure the Tender evaluation Team only shortlist responses that meet the legislative requirements. • Directly negotiate with responders that are almost compliant. • Engage with other agencies and inform stakeholder of outcome of RFP if no device currently available. • Identify options, i.e. increase use of CIT, in the short term until a fit for purpose device is available • Incorporate the outcome of not having a device into the communications plan as a back-up 								

RAG Status Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

Red – Off plan, management action required

"Key Risks" defined as those with the "SR" flag set

Key Issues

ID	Issue Name	Description	Issue Update	Owner	Severity	Status	RAG Status	Comments
<p>Key: Green- Performing to plan Amber – Project impacted, project team actioning Red – Off plan, management action required</p>								

Escalated Issues

ID	Issue Name	Escalated from (#)	Owner	Severity	Status	RAG Status
11492	Project Governance Structure	Operational Support (#128244)	Steve Greally	Major	Open	Green
<p>Status Report Comment: Issues is under discussion with leadership, recommendation to be made to the OFT GB at the March meeting</p> <p>Description: The way the Oral Fluid Testing Programme scope does not align with the Land Transport (Drug Driving) Amendment Bill creating risks for programme delivery and potential misalignment of delivery of outcomes.</p> <p>Issue Update:</p>						

11647	Operational Support Workstream Resource	Operational Support (#128244)	Roger Jordan	Major	Open	Amber
<p>Status Report Comment: 31/03/22: Raised to OFT project level for awareness.</p> <p>Description: IF resources are not available or not assigned to support the implementation of changes needed from the LT(DD) Amendment Bill, THEN required skills, knowledge and experience may not be present to support the changes, WHICH will result in the inability of Operational Support team within NRPC to deliver as expected.</p> <p>Issue Update: The Operational Support team, NRPC, has a number of staff changes occurring (and expected) in the coming months that could mean the required skills, knowledge and experience to deliver the Bill are not in place.</p>						

Actions

ID	Action Name	Description	Type	Assigned to	Priority	Due Date	Completion Date	Status	Comments
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