

# Oral Fluid Testing (90461)

## Project Status Report - Detail

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### Project Details

Portfolio	Road Policing	Sub-Portfolio	National Road Policing Centre
Project reports up to	National Road Policing Centre (Sub-Portfolio) managed Bruce Obrien		
Business Owner	Bruce Obrien	Current Phase	Start-Up
Senior Responsible Owner	Steve Greally	Delivery Status	In Progress
Project Manager	Christopher Whitehead	Benefit Planning Status	In Progress
% Project Complete	20%	% Phase Complete	50%

### Management Control Status Reporting

	Last Period	Current	Comments
Overall Status	Green	Green	Overall the programme continues with development of project artefacts and is on track within the Start Up phase awaiting the legislation to be passed.
Benefits	Green	Green	A benefits logic map and realisation plan has been drafted with assistance from the NRPC Evidence Manager and Planning and Investment team.
Change Management	Green	Green	Will be assessed with the wider plan in consultation with the REFRAME group and Workstream Leads.
Finances	Amber	Amber	As part of the Start-Up phase, Work stream Leads and Programme costs are being identified as part of the Programme's Indicative Business Case development. An initial Pre-Opex budget is in place and additional funding to support the current overspend has been requested.
Resources	Green	Green	Further resource requirements are being identified as the work-stream and programme plans are developed and recent resignations of roles need to be filled. A new Programme Manager is being onboarded with handover and transition occurring throughout February. Impact of COVID traffic light levels to be assessed.
Risks	Green	Green	Programme risks and issues have been identified. These are actively being considered and managed.
Schedule	Green	Green	Date for Royal Assent for legislation to be passed is not yet known. COVID has led to delays in Parliament. The programme continues to develop as part of the Start-Up phase.
Scope	Green	Green	Programme scope has been set to focus on OFT, not the broader change relating to the wider LTA Bill.

Key: Green: Performing to plan Amber: Project impacted, project team actioning Red: Off plan, management action required

### Investment Objectives

#### 1. Compliance with regulatory requirements.

Police currently detect drug driving after carrying out an impairment test using CIT processes and requesting a blood sample. Under Police are required to implement the Land Transport (Drug Driving) Amendment Act and initiate OFT in line with government directions.

#### 2. Safer roads through improved detection and general deterrence of drug drivers on NZ roads.

Drug driver apprehension is currently limited to detection by officers when a driver is suspected to be impaired by drugs. This is achieved via a CIT test. It is anticipated that a random and compulsory OFT regime like that employed for drink driving, will significantly improve detection of drug drivers and will aid in general deterrence principles.

### Executive Summary

The Land Transport (Drug Driving) amendment bill has been delayed with COVID19 interruptions and a back log of papers. It is currently with the Committee of the Whole House before progressing to it's third reading. No definite time frame is known for when the Bill will pass and receive Royal Assent.

## Executive Summary

Eight internal Police work streams have been established with a further two external groups being formed with a focus on developing support networks to assist agency implementation of the legislation. The first meeting with the OFT Interagency group is scheduled for February 2022.

The Programme continues to develop business artefacts with support and direction from the OFT Implementation Governance Board under the leadership of Assistant Commissioner O'Brien.

## Progress this period

- The Programme remains in Start-Up phase while awaiting the Land Transport (Drug Driving) amendment bill to be passed and for Police to receive Royal Assent.

As at 31 January 2022:

- All eight internal work streams are in their Start-Up phase. The Case Management Lead commenced in January.
- Work to identify a new Lead for the Strategic Communications work stream has begun by the Police Communications business group.
- Case Management and Mobility teams have developed high level requirements and solution options. A NIA Reference Group prioritisation request has been developed and will be presented to the OFT GB in February for consideration, before being submitted to the NIA Reference Group.
- Work Packages and indicative business cases and plans for each work stream continue to be developed. Leads continue to engage with business groups for research and information gathering purposes.
- The Programme's Indicative business case is under development.
- Indicative costs for the Programme's delivery and roll out have been supplied to the NRPC Sub Portfolio Group for planning.
- High-Level Implementation Plan of all workstreams' key considerations and deliverable's has been developed.
- The Interagency Group's Terms of Reference are being developed. The first meeting scheduled is for 16 February.

## Next Steps

- Start up phase continues.

As at 31 January 2022::

- Review Programme's engagement strategy to ensure it maintains relevance, interest and engagement for personnel in affected work groups.
  - NIA Reference Group prioritisation request to be consulted on and presented.
  - Updated Deployment strategy to be presented to OFT GB for discussion and endorsement.
  - A new Strategic Communications Lead is to be appointed.
  - Handover and transition of the OFT Programme from S/Sgt Chris Whitehead to the newly appointed Programme Manager Roger Jordan.
  - Continue development of programme indicative business case, and the work stream Work Packages and Indicative (Lean) Business Cases.
  - Police to host the first Interagency Committee meeting on the 16 February.
- The OFT GB will next meet 15 February 2022

## Finances across all Financial Years

	Capex	Opex	Totals
Budget	\$ 0	\$162,000	\$162,000
Actual to Date	\$ 0	\$50,670	\$50,670
Forecast to Completion	\$ 0	\$ 0	\$ 0
Estimate at Completion - EAC	\$ 0	\$50,670	\$50,670
Variance (Budget – EAC)	\$ 0	\$111,330	\$111,330
Contingency	\$ 0	\$ 0	\$ 0

## Benefits

Benefit Name (#)	Benefit Owner	Phase	Status	Overall RAG	Comments
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## Workstreams/Cost Distributions

Name (#)	Business Owner	Phase	Delivery Status	Overall RAG	Previous Overall RAG	Status Report as at
Oral Fluid Testing - Costs(#102363)		Open				
<b>Executive Summary:</b>  <b>Overall Status Comments:</b>						
Oral Fluid Testng(#122763)		Submitted				
<b>Executive Summary:</b>  <b>Overall Status Comments:</b>						
Equipment Procurement(#128220)		Start-Up	In Progress	Green	Green	11 Feb 2022
<b>Executive Summary:</b> The purpose of this workstream is to procure OFT equipment that meet legislative requirements related to the Land Transport Amendment bill. Although we're still waiting on the bill to pass in parliament, preparations to go to tender are well underway with the aim to go to market once the bill has passed. This is so that we're ready to implement within the required 12 months.						
<b>Overall Status Comments:</b>						
Training and Enablement(#128221)		Start-Up	In Progress	Green	Green	17 Jan 2022
<b>Executive Summary:</b> Connecting with the other workstream leads to understand their needs from Training and Enablement. Development of the work package and indicative business planning content and considerations.						
<b>Overall Status Comments:</b> Progressing						

Operational Support(#128244)		Start-Up	In Progress	Green	Green	06 Feb 2022
<b>Executive Summary:</b> Technical analysis of the Bill completed by workstream. Currently creating project plan. Initial briefing provided to ICT/CM for system impacts as a result of the proposed processes.						
<b>Overall Status Comments:</b> Work progressing as planned						
Prosecutions(#128245)		Start-Up	In Progress			
<b>Executive Summary:</b>						
<b>Overall Status Comments:</b>						
Strategic Communications(#128246)		Start-Up	In Progress	Green	Green	28 Jan 2022
<b>Executive Summary:</b> The communications plan is being reviewed by the Strategic Comms team. Relationships with Communication leaders in partner agencies (Waka Kotahi, Ministry of Transport, Minister of Health) began at the end of 2021. Dialogue recommences in February 2022.						
<b>Overall Status Comments:</b> Director Strategic Communications is to appoint a new Strategic Comms Lead. Reviews of existing draft WP, Comms Plan and Indicative Business Plan to be conducted by the Strategic Comms team in the interim.						
ICT/Case Management(#128247)		Start-Up	In Progress	Green	Green	11 Feb 2022
<b>Executive Summary:</b> Conversations continue with the CM and Mobility teams to develop the project work plans. CM Business requirements are being developed. Alternative solutions are being investigated as it is unlikely that an OnDuty solution will be available in time.						
<b>Overall Status Comments:</b> Early stage of Start-up phase progressing well with continuing conversations with key members of the CM and Mobility teams; Business requirements are being developed.						

Deployment(#128248)		Start-Up	In Progress	Green	Green	03 Feb 2022
<b>Executive Summary:</b> The first draft of the Deployment strategy was presented to the OFTGB in December 2021 for discussion. The updated paper is being reviewed by Policy group before presenting again to the OFTGB in February. Initial stages of looking at technology options for reporting and gathering critical command information (CCI) has commenced. With an OnDuty app likely at least two years away, the use of Drupal forms appear to be a current temporary solution option.						
<b>Overall Status Comments:</b>						
Mobility(#134076)		Start-Up	In Progress			
<b>Executive Summary:</b>  						
<b>Overall Status Comments:</b>						
Oral Fluid Testing: Equipment Procurement(#137027)		Decision Made				
<b>Executive Summary:</b>  						
<b>Overall Status Comments:</b>						
Mobility(#137674)		Start-Up	Closed			
<b>Executive Summary:</b>  						
<b>Overall Status Comments:</b>						

## Key Milestones

Milestone Name	Baseline	Forecast	Actual	Variance	Status	Comments
<b>Status Key:</b> Green – On schedule   Amber – 0 to 8 days overdue   Red – More than 8 days overdue   Blue – Completed   Grey – No Forecast,   "Key Milestones" defined as those with the "SR" flag set						

## Dependencies on Key Milestones

Dependent On (#)	Milestone Name	Forecast Date	Dependency Type	Milestone in this Programme	Forecast Date	Status
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## Risk Heatmap

Likelihood	Impact						Total
		Negligible	Minor	Moderate	Major	Severe	
Almost Certain							
Likely			1				1
Possible							
Unlikely							
Rare							
Total			1				1 (12)

## Key Risks

ID	Risk Name	Description	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11372	R13: Absence or Abstraction	IF the impact of Covid on staff and their families or Police priorities take attention of the project members THEN the programme may be delayed RESULTING in delays to the delivery of the programme.	25/Feb/2022	Christopher Whitehead			Programme	Accept
<p><b>Status Report Comment:</b> 06/02/22: NRPC team is developing business continuity plans as NZ expects a severe rise in cases from Omicron.</p> <p>31/01/22: As Omicron moves into the NZ community, Risk Analysis moves to Almost Certainty that Covid will impact staff availability and this will have an impact on the programme schedule.</p> <p>03/12/21: Raised as a risk as NZ moves into the new Traffic Light system of Covid management.</p> <p><b>Mitigation:</b></p>								

RAG Status Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

**Red** – Off plan, management action required ,

"Key Risks" defined as those with the "SR" flag set

## Escalated Risks

ID	Risk Name	Escalated from (#)	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
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RAG Status Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

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"Key Risks" defined as those with the "SR" flag set



## Key Issues

ID	Issue Name	Description	Issue Update	Owner	Severity	Status	RAG Status	Comments
11059	I2: Opportunity Cost - Paper to Governance to assess Road Policing resources required to fulfil agreed OFT outputs without affecting current Road Safety objectives.	Opportunity Cost - Paper to Governance to assess Road Policing resources required to fulfil agreed OFT outputs without affecting current Road Safety objectives.	<p>Raised with Supt Greally for consideration. 16/08/21 - Phillipa Ulu checked the S&amp;PGG action points. The March minutes mentioned the OFT regime and the impact it may have on the ability to meet other road safety targets. This was referred to the National T&amp;C for further consideration re the opportunity cost for meeting in June 2021. Added as an issue for discussion at OFT Governance Board on 24th August. 17/08/21 - Latest MOT RSPP Monitoring report already identifies a shortfall in some RP outputs (including BST numbers). 24/08/21 - Discussed at OFT GG. Paper required to be drafted for signalling this opportunity cost of OFT to S-T&amp;CGG. 21/09/2021 - Draft paper presented to Supt Greally for consideration. Prepared with assistance from Olivia Fraser, Nil Van Lomeon, Pete Jones, and Aaron Bunker. 03/12/21: The paper was endorsed by S-TCGG for NRPC to engage a Data Scientist.</p>	Aaron Bunker	Minor	Open		<p>03/12/21: The paper was endorsed by S-TCGG for NRPC to engage a Data Scientist to ascertain current RAT allocations against agreed delivery outputs and the likely impact of OFT on Road Policing.</p> <p>03/12/21: Following endorsement from the S-TCGG for NRPC to engage a Data Scientist to ascertain current RAT allocations against agreed delivery outputs and the likely impact of OFT on Road Policing, the issue was transferred to Insp Pete Jones (NRPC Insights and Intelligence) on 29/11/21 to consider assigning to a newly appointed team member with a data science background.</p> <p>09/02/2022 : Proposed closure of risk/issue based on transfer of risk to NRPC. In light of the Martin Jenkins report and ABC review NRPC are considering resource allocations against the wider profile funding model to help inform delivery of current and future road safety commitments. The OFT resource requirements will be considered as part of this work.</p>



11060	I3: Evaluation of OFT implementation work stream(s)	Evaluation of OFT implementation work stream(s) should commence at the beginning of the programme to ensure evaluation criteria is decided early. Identification needed for evaluation lead.	11/08/21 - Initial meeting between Pete Jones, Jenny Grabow and Chris Whitehead to discuss the evaluation of the various work streams post closure. Jenny suggested that we may wish to front foot how we will measure the success of the programme from the outset. Pete Jones indicated commencement may be best closer to Xmas. 31/08/21 - Suggestion from Jenny that delivery leads need to consider how they are going to deliver this aspect of the programme and ensure that it is appearing on their pipeline plan and in the NRPC intelligence and insights teams work programme as soon as possible. Jenny suggested ensuring we know what data is needed for the evaluation is decided on early is a key to ensuring successful evaluation post delivery. This would involve interim evaluations as we go along. CWJ477 - This may also go some way to helping to satisfy issue US-005 as the evaluation criteria for the deployment work stream could be linked to consider the ethnicity and gender issues in the absence	Christopher Whitehead	Moderate	Open		15/12/21: The Board requested a working group to be established to provide options for the Board. 03/12/21: Paper to the OFT GB (out of session) advising of request for evaluation criteria to be set and seeking their input.
11062	s9(2)(b)(ii)	s9(2)(b)(ii)	26/10/21: s9(2)(b)(ii)	Steve Greally	Major	Open		s9(2)(b)(ii)
11510	I6: Strategic Communications workstream lead vacancy	The Strategic communications lead departed Police in December 2021. A nominated replacement is yet to be advised.			Moderate	Open		The programme manager is currently liaising with the Director: Strategic Communications to identify a replacement lead.

Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

**Red** – Off plan, management action required

## Escalated Issues

ID	Issue Name	Escalated from (#)	Owner	Severity	Status	RAG Status
11062	I5: s9(2)(b)(ii) [REDACTED]	Oral Fluid Testing (#90461)	Steve Greally	Major	Open	Green
	s9(2)(b)(ii) [REDACTED] [REDACTED] [REDACTED] [REDACTED]					
11510	I6: Strategic Communications workstream lead vacancy	Oral Fluid Testing (#90461)		Moderate	Open	Green
	<p><b>Status Report Comment:</b> The programme manager is currently liaising with the Director: Strategic Communications to identify a replacement lead.</p> <p><b>Description:</b> The Strategic communications lead departed Police in December 2021. A nominated replacement is yet to be advised.</p> <p><b>Issue Update:</b></p>					

## Actions

ID	Action Name	Description	Type	Assigned to	Priority	Due Date	Completion Date	Status	Comments
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