

Oral Fluid Testing (90461)

Project Status Report - Detail

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Project Details

Portfolio	Road Policing	Sub-Portfolio	National Road Policing Centre
Project reports up to	National Road Policing Centre (Sub-Portfolio) managed Bruce Obrien		
Business Owner	Bruce Obrien	Current Phase	Start-Up
Senior Responsible Owner	Steve Greally	Delivery Status	In Progress
Project Manager	Roger Jordan	Benefit Planning Status	In Progress
% Project Complete	20%	% Phase Complete	65%

Management Control Status Reporting

	Last Period	Current	Comments
Overall Status	Green	Green	Overall the project continues with the development of project artefacts awaiting the legislation to be passed through the House with Royal Assent.
Benefits	Green	Green	Benefits and the Benefits Realisation Plan have been agreed with Director NRPC and developed with assistance from the NRPC Evidence Manager and Planning and Investment team.
Change Management	Green	Green	
Finances	Amber	Red	Work stream Leads and project indicative costs have been identified as part of the Indicative Business Case development. An initial operating budget is in place and additional funding of \$200k to support the current overspend was approved in February. Indicative costs have been provided to the Sub-Portfolio Board for planning purposes. Note: the Indicative Business Case identified a variance (\$100k) which will require additional funding to be agreed. Path to green: Engagement with portfolio office to request additional funding.
Resources	Green	Green	Further resource requirements are being identified as the work-stream and project plans are developed and recent resignations of roles need to be filled. The new Project Manager, Roger Jordan has been onboarded and handover and transition completed this month. The new Strategic Comms Lead will start in early March.
Risks	Green	Green	Project risks and issues have been identified and mitigating actions are being worked through to ensure appropriate mitigating activities have been identified.
Schedule	Green	Amber	Until Royal Assent is given, the baseline of schedule cannot be achieved. Level of granularity of schedule needs to be refined to ensure do-ability.
Scope	Green	Amber	Project scope has been set to focus on OFT, not the broader change relating to the wider LTA Bill. On-going discussions are underway to determine the ownership of the broader Bill.

Key: **Green**: Performing to plan **Amber**: Project impacted, project team actioning **Red**: Off plan, management action required

Investment Objectives

1. Compliance with regulatory requirements.

Police currently detect drug driving after carrying out an impairment test using CIT processes and requesting a blood sample. Under Police are required to implement the Land Transport (Drug Driving) Amendment Act and initiate OFT in line with government directions.

2. Safer roads through improved detection and general deterrence of drug drivers on NZ roads.

Drug driver apprehension is currently limited to detection by officers when a driver is suspected to be impaired by drugs. This is achieved via a CIT test. It is anticipated that a random and compulsory OFT regime like that employed for drink driving, will significantly improve detection of drug drivers and will aid in general deterrence principles.

Executive Summary

The Land Transport (Drug Driving) Amendment Bill progressed through the Committee of the Whole House reading and is scheduled for its Third reading 1 March 2022. If passed the Bill will proceed to Royal Assent.

The OFT Programme will remain in Start-Up phase until Royal Assent has been received.

The Programme continues to develop planning and business artefacts with support and direction from the OFT Implementation Governance Board under the leadership of Assistant Commissioner O'Brien.

Progress this period

Awaiting the Land Transport (Drug Driving) amendment bill to be passed and for Police to receive Royal Assent.

As at 28 February 2022:

- The new OFT Project Manager Roger Jordan is now in role and handover completed.
- The new Strategic Communications Lead has been appointed and will start 1 March.
- The NIA Reference Group prioritisation request was submitted to NRG.
- Review of the project's engagement strategy began to ensure it maintains relevance and is engaging for personnel in affected work groups.
- The Project's Indicative (Lean) Business Case and costs are being finalised.
- Benefits Realisation and Assurance planning has been finalised.
- A further \$200,000 for OFT Projects' resource costs to 30/06/22 have been allocated.
- The first Interagency Group meeting planned for February was postponed until after Royal Assent has been received. Additional direction has been given from the OFT GB as is being progressed with the drafting on new ToR's for this group.
- Discussion and planning for a new external advisory group to be established. This audience would be formed from those who responded to the Select Committee request for feedback on the Bill and other interested parties in government and private organisations.
- The OFT GB supported commencement of district engagement with RPM's in order to receive feedback on the draft deployment strategy.

Next Steps

As at 28 February 2022::

- Continue development of Project's Indicative (Lean) Business Case, and the work stream Work Packages and Indicative (Lean) Business Cases.
 - Confirm the Project's engagement strategy for personnel in affected work groups.
 - Await response from NRG on the NIA Reference Group prioritisation request. This will help inform on the forward plan for workflow processes for the OFT BAU teams following delivery.
 - The new lead for the Strategic Communications workstream will start 1 March. Work to develop the OFT Intranet site and communication channels will begin.
 - Engagement with Waka Kotahi to confirm roles and budget for the advertising and marketing of OFT.
 - Finalise Project's Indicative Business Case and artefacts to present to the Board for endorsement.
 - Finalise scope and re-forecast for FY21/22 and work with the Programme Office to develop the 22/23 budget.
- The OFT GB will next meet 15 March 2022

Finances across all Financial Years

	Capex	Opex	Totals
Budget	\$ 0	\$362,000	\$362,000
Actual to Date	\$ 0	\$95,019	\$95,019
Forecast to Completion	\$ 0	\$355,500	\$355,500
Estimate at Completion - EAC	\$ 0	\$450,519	\$450,519
Variance (Budget – EAC)	\$ 0	-\$88,519	-\$88,519
Contingency	\$ 0	\$ 0	\$ 0

Benefits

Benefit Name (#)	Benefit Owner	Phase	Status	Overall RAG	Comments
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Workstreams/Cost Distributions

Name (#)	Business Owner	Phase	Delivery Status	Overall RAG	Previous Overall RAG	Status Report as at
Equipment Procurement(#128220)		Start-Up	In Progress	Green	Green	04 Mar 2022
<p>Executive Summary: The purpose of this workstream is to procure OFT equipment that meet legislative requirements related to the Land Transport Amendment bill. Although we're still waiting on the bill to pass in parliament, preparations to go to tender are well underway with the aim to go to market once the bill has passed. This is so that we're ready to implement within the required 12 months. The LTA bill passed it's second reading in parliament 16 Feb with predictions of 3rd reading any time now.</p> <p>Overall Status Comments:</p>						
Training and Enablement(#128221)		Start-Up	On-Hold	Green	Green	09 Mar 2022
<p>Executive Summary: Continue to connect with the other workstream leads to understand their needs from Training and Enablement.</p> <p>Overall Status Comments: Progressing</p>						
Operational Support(#128244)		Start-Up	In Progress	Green	Green	07 Mar 2022
<p>Executive Summary: Working closely with, and sharing knowledge and documents with OFT Programme Manager. Baseline Gantt chart prepared for entire Bill implementation to mitigate risks with dual project structure.</p> <p>Overall Status Comments: Work progressing as planned</p>						
Prosecutions(#128245)		Start-Up	On-Hold	Green	Grey - Not Set	09 Mar 2022
<p>Executive Summary: Awaiting finalisation of the Legislation to undertake a review of the impact and plan out activities required.</p> <p>Overall Status Comments:</p>						

Strategic Communications(#128246)		Start-Up	In Progress	Green	Green	09 Mar 2022
<p>Executive Summary: The communications plan is being reviewed by the Strategic Comms team. Relationships with Communication leaders in partner agencies (Waka Kotahi, Ministry of Transport, Minister of Health) began at the end of 2021. Dialogue recommenced in February 2022. Penn Forrest has been allocated to the project commencing in the beginning of March. Support provided on ministerial and MoT announcements in anticipation of Royal Assent.</p> <p>Overall Status Comments: Director Strategic Communications has appointed new Strategic Comms Lead to start in March. Reviews of existing draft WP, Comms Plan and Indicative Business Plan to be conducted by the Strategic Comms team</p>						
ICT/Case Management(#128247)		Start-Up	On-Hold	Green	Green	11 Feb 2022
<p>Executive Summary: Conversations continue with the CM and Mobility teams to develop the project work plans. CM Business requirements are being developed. Alternative solutions are being investigated as it is unlikely that an OnDuty solution will be available in time.</p> <p>Overall Status Comments: Early stage of Start-up phase progressing well with continuing conversations with key members of the CM and Mobility teams; Business requirements are being developed.</p>						
Deployment(#128248)		Start-Up	In Progress	Green	Green	03 Mar 2022
<p>Executive Summary: Engagement with the district Road Policing Managers and Commercial Vehicle Team managers regarding the proposed deployment strategy has commenced with feedback sought by 18 March 2022.</p> <p>Critical command information process is being reviewed by the internal workgroups (Evidence / Insights / Operational Support) before looking to commence work on a Drupal form to support the initial OFT deployment.</p> <p>Overall Status Comments:</p>						
Mobility(#134076)		Start-Up	In Progress			
<p>Executive Summary:</p> <p>Overall Status Comments:</p>						

Key Milestones

Milestone Name	Baseline	Forecast	Actual	Variance	Status	Comments
Status Key: Green – On schedule Amber – 0 to 8 days overdue Red – More than 8 days overdue Blue – Completed Grey – No Forecast , "Key Milestones" defined as those with the "SR" flag set						

Dependencies on Key Milestones

Dependent On (#)	Milestone Name	Forecast Date	Dependency Type	Milestone in this Programme	Forecast Date	Status
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Risk Heatmap

		Impact					
Likelihood		Negligible	Minor	Moderate	Major	Severe	Total
	Almost Certain						
	Likely						
	Possible			7			7
	Unlikely						
	Rare						
Total				7			7 (16)

Key Risks

ID	Risk Name	Description	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11066	Project delivery time constraints	Time constraints - IF Police are unable to deliver OFT testing within the proposed 12-month implementation period (for example – procurement delays could impact on time frames for operational policy development and training) THEN Legislation as enacted for the OFT requirement would not be delivered upon WHICH could damage the reputation of the Police and confidence in it's ability to deliver legislative change	31/Mar/2022	Roger Jordan	Medium	High	Project	Reduce
Status Report Comment: Mitigation: - Development of a integrated project plan based upon workstream plans identifying dependencies and milestones - Other areas of the Drug Driving legislation will be enacted outside of the OFT project - Implementation Business Case to identify an future risk to delivery timelines								

11070	Disproportionate impact on minority groups	IF the deployment strategy doesn't look to eliminate the effect of bias when identifying drivers whom to stop for testing THEN minority groups could be disproportionately stopped WHICH could lead to significant over-representation of those minority groups at all stages of the criminal justice system and impact negatively on Police and Government reputation.	31/Mar/2022	Steve Grealley	Medium	High	Project	Reduce
<p>Status Report Comment: 04/03/22 - Working with Strategic Advisor - Maori on the development of an engagement approach with minority groups</p> <p>Mitigation: Deployment Strategy to consider strategic vs deterrence principles, incorporating lessons learnt from wider Police programme on mitigating bias and engaging with representative stakeholders to input into the approach</p> <p>Critical Command Information to provide insight</p> <p>Engagement with internal and external representatives of minority groups</p>								
11576	Policy outcomes don't offer supported resolutions	IF OFT is implemented as per policy which is an infringement based system with charges only being laid for blood results that exceed the high level threshold THEN this doesn't support any of the supported resolution opportunities such as Te Pae Oranga, Police Diversion or Traffic Compliance Scheme WHICH restricts the benefits of having a supported resolution option that would be the potential Trust and Confidence from the public seeing that police recognise drugs as a health issue that people need help for, though it is recognised that this needs to be balanced against the risk of keeping our roads safe.	23/Feb/2022	Steve Grealley	Low	High	Project	Transfer
<p>Status Report Comment:</p> <p>Mitigation: This risk is not only applicable to OFT but also other road traffic offences. As current policy sits, options for supported resolutions are limited to none. Potential options currently used by NZ Police include:</p> <ul style="list-style-type: none"> • Te Pae Oranga (Community / Iwi Panels) • Police Diversion (owned by Police Prosecution Service) • Traffic Compliance Scheme (Run through the PIB) <p>In 2019 the courts released the decision of Zhang v R which shifted the mindset of the justice system in relation to the way they approach drug offending. It identified the effects of addictions and the need to help people as opposed to setting harsher punishments for them as a deterrence.</p>								
<p>RAG Status Key: Green- Performing to plan Amber – Project impacted, project team actioning Red – Off plan, management action required , "Key Risks" defined as those with the "SR" flag set</p>								

Escalated Risks

ID	Risk Name	Escalated from (#)	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11153	Unable to source suitable equipment	Equipment Procurement (#128220)	29/Mar/2022	Roger Jordan			Project	NA
<p>Status Report Comment: 28/02/22: Escalated to Project level for OFT Programme awareness</p> <p>Description: IF Police are unable to source technology that meets the legislative requirements, THEN an OFT regime cannot be carried out to deliver the Governments expectations.</p> <p>This risk covers complexity of device, i.e. that it's simple to use, and Health and Safety aspects of taking an oral fluid sample are assessed.</p> <p>Mitigation: • Clearly communicate the legislative requirements in the Request for Proposal (RFP).</p> <ul style="list-style-type: none"> • Ensure the Tender evaluation Team only shortlist responses that meet the legislative requirements. • Directly negotiate with responders that are almost compliant. 								

RAG Status Key: **Green**- Performing to plan **Amber** – Project impacted, project team actioning

Red – Off plan, management action required ,

"Key Risks" defined as those with the "SR" flag set

Key Issues

ID	Issue Name	Description	Issue Update	Owner	Severity	Status	RAG Status	Comments
11060	Evaluation of OFT implementation work stream(s)	Evaluation of OFT implementation work stream(s) should commence at the beginning of the programme to ensure evaluation criteria is decided early. Identification needed for evaluation lead.	11/08/21 - Initial meeting between Pete Jones, Jenny Grabow and Chris Whitehead to discuss the evaluation of the various work streams post closure. Jenny suggested that we may wish to front foot how we will measure the success of the programme from the outset. Pete Jones indicated commencement may be best closer to Xmas. 31/08/21 - Suggestion from Jenny that delivery leads need to consider how they are going to deliver this aspect of the programme and ensure that it is appearing on their pipeline plan and in the NRPC intelligence and insights teams work programme as soon as possible. Jenny suggested ensuring we know what data is needed for the evaluation is decided on early is a key to ensuring successful evaluation post delivery. This would involve interim evaluations as we go along. CWJ477 - This may also go some way to helping to satisfy issue US-005 as the evaluation criteria for the deployment work stream could be linked to consider the ethnicity and gender issues in the absence	Roger Jordan	Moderate	Open		15/12/21: The Board requested a working group to be established to provide options for the Board. 03/12/21: Paper to the OFT GB (out of session) advising of request for evaluation criteria to be set and seeking their input.

11062	s9(2)(b)(ii)			Steve Grealley	Major	Open		04/03/22 - Propose a recommendation for the Board for this Issue to be closed as s9(2)(b)(ii)
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Escalated Issues

ID	Issue Name	Escalated from (#)	Owner	Severity	Status	RAG Status
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Actions

ID	Action Name	Description	Type	Assigned to	Priority	Due Date	Completion Date	Status	Comments
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