

# Impaired Driving Programme (90461)

## Project Status Report – November 2022 period

Date Generated 08/Dec/2022

Last Updated By Sara Dean on 08/Dec/2022 8:09 AM

### Project Details

Portfolio	Road Policing	Sub-Portfolio	National Road Policing Centre
Project reports up to	National Road Policing Centre (Sub-Portfolio) managed Bruce Obrien		
Business Owner	Bruce Obrien	Current Phase	Deliver & Implement
Senior Responsible Owner	Steve Greally	Delivery Status	In Progress
Project Manager	Roger Jordan	Benefit Planning Status	Approved
% Project Complete	57%	% Phase Complete	45%

### Management Control Status Reporting

	Last Period	Current	Comments
Overall Status	Red	Red	Overall Status remains at RED due to the inability to deliver roadside testing in March <b>Road to Green</b> – See Executive Summary
Benefits	Green	Green	No Change
Change Management	Green	Green	No Change
Finances	Green	Green	No Change
Resources	Amber	Amber	AMBER. Once clarity around roadside testing is available, resource requirements can be reassessed as required.
Risks	Red	Red	Risks remains at RED due to the inability to deliver roadside testing in March Issue 12265 regarding Minimum Viable Product (MVP) meeting the intent of the legislation Issue 12848 regarding Project delivery time constraints <b>Road to Green</b> – See Executive Summary
Schedule	Red	Red	Schedule remains at RED due to the inability to deliver roadside testing in March All other deliverables are on track for delivery in March 2023 <b>Road to Green</b> – See Executive Summary
Scope	Red	Red	Scope remains RED due to inability to deliver roadside testing <b>Road to Green</b> – See Executive Summary

Key: **Green**: Performing to plan **Amber**: Project impacted, project team actioning **Red**: Off plan, management action required

### Investment Objectives

#### 1. Compliance with regulatory requirements.

Police currently detect drug driving after carrying out an impairment test using CIT processes and requesting a blood sample. Under Police are required to implement the Land Transport (Drug Driving) Amendment Act and initiate OFT in line with government directions.

#### 2. Safer roads through improved detection and general deterrence of drug drivers on NZ roads.

Drug driver apprehension is currently limited to detection by officers when a driver is suspected to be impaired by drugs. This is achieved via a CIT test. It is anticipated that a random and compulsory OFT regime like that employed for drink driving, will significantly improve detection of drug drivers and will aid in general deterrence principles.

### Executive Summary

The programme RAG shows an amount of Red due to the constraints identified in the procurement process for the selection of a device that delivers upon the policy intent and requirements of the legislation. The outcome of the procurement process was presented to the Board in November.

The issue remains open with two key work activities underway:

- 1) **s9(2)(g)(i)**

## Executive Summary

2) s9(2)(g)(i)

The Minister of Police has been provided, in November, a briefing on the outcome of procurement s9(2)(g)(i)

s9(2)(g)(i)

with the first weekly report to Ministers not expected until 20 January 2023, it is expected that the Ministers office will start accepting papers around this timeframe s9(2)(g)(i)

Road to Green for the Programme will be clear once s9(2)(g)(i)

All other legislatively required deliverables, (e.g. infringements, enhanced blood testing) remain on track for implementation early March 2023.

## Progress this period

As at 30 November 2022:

- Tender Evaluation Report (TER) approved
- Initial verbal briefing to Minister occurred, advising of procurement outcomes and resulting steps required for a recommendation
- ESR testing fee schedule approved
- Operating Model and Business Process refinement continues, to support the MVP implementation in March 2023
- ICT workstream continue to progress required systems changes to incorporate Precedent Codes required data
- Community Consultation commencement is paused dependent on preferred option. Following initial community consultation, wider consultation will continue throughout 2023
- Initial Training scope and package agreed
- Work continues on completing the final 10% policy updates for impaired driving chapters in the Police Instruction. At 90% complete end Oct.
- NZP development of medical defence process continues. Dependency on PIB business area for input and review
- Independent Tender Quality Assessment (TQA) and report completed.
- Independent Quality Assurance (IQA) and report completed.
- DC/DCE approved SoW allowing DXE to complete required additional ICT changes. DXE engaged.
- Ownership handover of detailed work-stream level schedules to Workstream Leads for additional refinement and planning.
- New and amended LRT codes were loaded.
- The final 2022 ID GB is 14 December.

## Next Steps

As at 30 November 2022:

- Partner agencies joint recommendation to Ministers.
- Approval of preferred option received from Minister
- Stage 1 Implementation Business Case development to resume once preferred option is known
- Agree Stage 2 Implementation Business Case framework and approach with IPO once preferred option is known
- Any further replanning, schedule updates and dependency mapping once preferred option approved
- Device Vendor Negotiations and Contract development to commence (if preferred option includes device)
- Continue development of the Change Plan once preferred option is known
- Develop Logistics Plan - dependent on preferred option
- Progress ESR Contract renewal and test fees variation
- Continue to develop/progress the Police Instruction updates and appropriately prioritise with owners
- Continue to work with ICT workstream on the required ICT changes underway for Precedent Codes
- Final approval for Forms changes prior to printing
- Continue to refine and finalise the March 2023 MVP Operating Model and business processes
- Commence Community Consultation - dependent on preferred option
- Deployment Plan updates - dependent on preferred option
- Core Training and Specialist Business Training packages development

## Finances across all Financial Years

	Capex	Opex	Totals
Budget	\$ 0	\$1,168,452	\$1,168,452
Actual to Date	\$ 0	\$826,362	\$826,362
Forecast to Completion	\$ 0	\$342,090	\$342,090
Estimate at Completion - EAC	\$ 0	\$ 0	\$ 0
Variance (Budget – EAC)	\$ 0	\$ 0	\$ 0
Contingency	\$ 0	\$ 0	\$ 0

## Benefits

Benefit Name (#)	Benefit Owner	Phase	Status	Overall RAG	Comments
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## Workstreams/Cost Distributions

Name (#)	Business Owner	Phase	Delivery Status	Overall RAG	Previous Overall RAG	Status Report as at
Equipment Procurement(#128220)		Delivery	In Progress	Green	Green	02 Dec 2022
<p><b>Executive Summary:</b> The purpose of this work-stream is to procure OFT equipment that meets legislative requirements related to the Land Transport Amendment bill.</p> <p><b>Overall Status Comments:</b> Proposed closure of work-stream with remaining activities transferred to the governance work-stream. CR970 requesting transfer of any remaining milestones to Governance workstream is going to ID GB 14 Dec 2022.</p>						
Operational includes Police Prosecutions, Mobility, ICT/NIA/CM, PIB, Legal and ESR(#128244)		Delivery	In Progress	Green	Amber	07 Dec 2022
<p><b>Executive Summary:</b> Amber status due to current Work-stream Lead leaving the programme. As of 14 December, Simon Mooney will take over the role until such a time a clarity on the Minsiters direction is received so resourcing needs can be reviewed</p> <p>This month the key focus for the Operations workstream is as follows:</p> <ul style="list-style-type: none"> <li>- Police Instructions - a final version of the Impaired Driving Police Instructions is underway</li> <li>- Precedent Codes - approval of offence codes by Director of Policing</li> <li>- ESR - the approval of the Options Analysis recommendations for blood testing by the MAP and SRCAG Governance Groups</li> <li>- Business Design - Medical Defence Process finalisation</li> <li>- Draft scheduling for the Operations Workstream</li> <li>- IQA meeting to discuss and log resource issues</li> </ul> <p><b>Overall Status Comments:</b> Work currently on track, however roadside testing operating model paused until such a time as the minsiters decision is known as all other deliverable impact BAU process.</p>						
Insights(#128247)		Delivery	In Progress	Green	Green	02 Dec 2022
<p><b>Executive Summary:</b> This work stream is responsible for the design and development of the reporting needs. Identifying the needs of operational, tactical and strategic reporting and that the capture of the information is timely, appropriate and necessary.</p> <p>A subset of requirements have been identified and conversations underway on how the data can be captured without the roadside process.</p>						

Capability includes Change, Community Consultation, Comms, Stakeholders, Training and Deployment(#128248)		Delivery	In Progress	Amber	Amber	30 Nov 2022
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#### Executive Summary:

The Capability workstream has briefed in the "all staff" and "frontline" training requirements which the Organisational Learning team will deliver as online training packages. Additionally, work is underway to move the CIT training online. Core communications have been written (pending approval) which seeks to position us and provide a platform for further communications following the device decision. The plan is to communicate and engage based on these communications internally and externally. Following approval, WK and Police will finalise a communications pack and engagement plan for December. As part of our interagency approach Police has created a Q&A repository, which has approximately 120 questions and answers. This will be used as a base for communications internally and externally and supports things such as communication messages, information sheets, call centre FAQs, and training). The intention is that this will be shared and additional Q&As added by other agencies. The business check-in was going to take place following the device decision in mid-November, this has now changed to tie in with the approval of the business process changes (ie, the non-OFT process), and this will be followed by the approval of the other change impact deliverables that support these changes. The deployment approach will be looked at prior to the Christmas break, and a non-OFT approach agreed.

#### Overall Status Comments:

There is an impact across all sub-workstreams with the delay of the device decision. Communication and engagement are behind where they should be at this stage, community consultation will not proceed prior to March 12, the deployment approach will be looked at from a non-OFT approach in December, the impact change scope can't be 'finalised' and training may be rescope.

Technology/ICT Drug Driving Legislation Changes / Precedent Codes(#158507)		Delivery	In Progress	Amber	Amber	07 Dec 2022
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#### Executive Summary:

The Land Transport (Drug Driving) Amendment Act 2022 will come into effect on 11 March 2023; which includes the need for the applicable levels and limits of any 'listed' qualifying drug to be specified in the wording of any infringement or charging document. This will require ICT changes across OnDuty, NIA, Smart Reports, PIPs (vendor DXC), Business Intelligence and PDSI. NIA - changes (excluding TON Extract) went live on Sun 27/11. OnDuty - development is completed and tested successfully with NZ Post. PIPs - NZ Post development is completed and being tested by NZPost. PIPs development is now complete and in testing. MOJ and Waka Kotahi testing is scheduled for the week starting 12/12.

#### Overall Status Comments:

29/11 - AMBER PIPs development completion has been delayed by 1 week (was Fri 25/11 and now Fri 2/12). This is due to unexpected delays confirming detailed requirements as the solution is complex and the ICT team have staff new to PIPs. Not a threat on the planned go live at this stage.

### Key Milestones – Refer to Plan on a Page attached

### Risk Heatmap

		Impact					Total
		Negligible	Minor	Moderate	Major	Severe	
Likelihood	Almost Certain			1	1		2
	Likely						
	Possible			5			5
	Unlikely			1			1
	Rare		1				1
Total			1	7	1		9 (11)



## Key Risks

ID	Risk Name	Description	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
11372	Absence or Abstraction - Resources	IF resource to support the change is constrained THEN the programme implementation may be delayed WHICH impacts on Police ability to meet it's legislative obligations as defined in the Act	01/Dec/2022	Roger Jordan	Low	High		Reduce
<p><b>Status Report Comment:</b> 7/12/22-Programme resourcing identified as lean as part of the IQA. Additional support has been added into the Programme operations workspace to support the analysis and process development work. 2023 resource profile submitted to the business and CR going through the change process.</p> <p><b>Mitigation:</b> Ongoing activities to monitor:</p> <ul style="list-style-type: none"> <li>• Engagement with SLT on any prioritisation changes</li> <li>• Progress to plan,</li> <li>• Resourcing,</li> <li>• Budgetary management</li> </ul>								
12264	<b>PROPOSE TO CLOSE :</b> Financial impact on Road Policing of Impaired Driving amendment outside of OFT	IF during the development of the business case costs to other processes outside of OFT are identified THEN Road Policing will be required to mitigate this WHICH could impact on existing funding or Polices ability to meet the changes for the legislation	01/Dec/2022	Roger Jordan	High	High	Programme	Transfer
<p><b>Status Report Comment:</b> 7/12/22-Funding requirements raised at SCARG, consensus was that districts cost pressure were such that the additional blood test fee funding will require to be sourced from RPSS funds. FY22/23 will be funded from CIIP but future funds will be part of the RSPP budgeting process</p> <p><b>Mitigation:</b> Business case will identify if any other Police processes outside of OFT are impacted and the cost of this and the project to work with funding sources to identify potential funding</p> <p>Police make conscious police decision not to deliver certain parts of the legislation due to operational constraints</p>								
<p><b>RAG Status Key:</b> <span style="color: green;">Green</span>- Performing to plan <span style="color: orange;">Amber</span> – Project impacted, project team actioning <span style="color: red;">Red</span> – Off plan, management action required , "Key Risks" defined as those with the "SR" flag set</p>								

## Escalated Risks

ID	Risk Name	Escalated from (#)	Last Review Date	Risk Owner	Target Risk Level	Controlled Risk Level	Escalation Level	Response Type
12658	ICT Business Requirements	Operational includes Police Prosecutions, Mobility, ICT/NIA/CM, PIB, Legal and ESR (#128244)	14/Oct/2022	Kristen Burne			Project	Reduce

<p><b>Status Report Comment:</b> 31/10-          6/10/22: ICT PM is developing timeline to help form view of ICT completion so Precedent change work can progress          Update 07 Dec 2022: This is an ongoing risk until the project ends; particularly given the proposed changes do not currently align with the Land Transport Regs.          Also relates to Risk 12813 Potential changes to business requirements, impact on delivery time frame (attached).          And Risk 12847 Changes to Infringement Notice and Infringement Reminder Notice do not comply with the Land Transport Regulations (attached)</p> <p><b>Description:</b> If the Business Requirements change significantly, then the amount of ICT effort could increase and risk the 11 March delivery time frame. Any increase/change in time would potentially have financial implications.</p> <p><b>Mitigation:</b> To work closely with the business ensuring any impacts are visible when they happen - 3 x meetings a week have been set up to monitor and identify any barriers to progression of this work          To identify and seek critical priority decisions to ensure the MVP for legislation can be completed on time.</p>								
13077	Operations Workstream - Business Process BA resource	Operational includes Police Prosecutions, Mobility, ICT/NIA/CM, PIB, Legal and ESR (#128244)	14/Dec/2022	Roger Jordan	High	Medium	Project	Reduce
<p><b>Status Report Comment:</b>          Additional resourcing has been added into the analysis workplan to support the development of the outstanding processes for PIB and PSS.</p> <p><b>Description:</b> If capacity to support the design of business processes with current resource allocation is not appropriate than delivery for 'go live' may be at risk.</p> <p><b>Mitigation:</b> Continue to review and escalate as required.</p>								
<p><b>RAG Status Key:</b> <span style="color: green;">Green</span>- Performing to plan   <span style="color: orange;">Amber</span> – Project impacted, project team actioning   <span style="color: red;">Red</span> – Off plan, management action required ,   "Key Risks" defined as those with the "SR" flag set</p>								

## Key Issues

ID	Issue Name	Description	Issue Update	Owner	Severity	Status	RAG Status	Comments
12265	Minimum Viable Product (MVP) doesn't meet the intent of the legislation	The MVP, though it delivers upon the written word of the legislation amendment, doesn't necessarily deliver on the strategic goals of NZ Police and the intent of the amendment	Creation of an Impaired Driver Programme to, once the MVP is developed, look at how through enhancements in process and technology, NZ Police can look to deliver upon the intent of the legislation and also the strategic direction of NZ Police.	Roger Jordan	Severe	Open	Red	7/12/22 s9(2)(g)(i) [Redacted]
12824	Project delivery time constraints	IF Police are unable to deliver OFT testing within the proposed 12-month implementation period (for example – procurement delays could impact on time frames for operational policy development and training) THEN Legislation as enacted for the OFT requirement would not be delivered upon WHICH could damage the reputation of the Police and confidence in it's ability to deliver legislative change.		Roger Jordan	Moderate	Open	Amber	01/12/22: Continue to work toward delivery of legislative changes required with the exception of the roadside testing until such a time a direction on device is agreed.

Key: **Green** - Performing to plan **Amber** – Project impacted, project team actioning **Red** – Off plan, management action required