

Appendix 8: Year Two ROCC Action Plan

Strategic Focus Area	Priority Action Area	Activity	Description	Agency Lead	Support Agencies
SUPPLY: Target organised crime and supply of illicit drugs through investigations and law	Enforcement activity to reduce the harm caused by organised crime in communities	1. <i>Operation Cobalt</i>	Operation Cobalt is a multi-phase operation to enhance safety and feelings of safety for community and staff by suppressing, through enforcement, unlawful gang behaviour. The focus for the operation during this financial year will be responding to the unlawful activity of gangs, serious and violent offenders, and high risk prolific offenders.	Police	
	Enhance the management of and support provided to deportees	2. <i>Reintegration support for deportees</i>	This activity will focus on improving the navigation services provided to deportees on arrival in New Zealand, including initial scope by agencies to improve access and engagement with deportees prior to arrival and transition into established support. This will support agencies to plan and creates a single point of contact throughout the removal and reintegration process.	APA MSD	Police
	Work collaboratively to demonstrate the Government's end to end approach to organised crime	3. <i>Alignment of TNOC and ROCC</i>	The ROCC and TNOC will strengthen alignment through: <ul style="list-style-type: none"> • Deportee journey mapping • Continued development of the Border to Backyard website • Delivery of training and educational material to improve awareness and understanding of trafficking in persons domestically* <p>* This sub-activity will work with MBIE and Police's Trafficking in Persons (TiP) team</p>	ROCC TNOC	MBIE Police
DEMAND: Reduce harm from organised crime and the illicit drug trade	Coordinate and implement initiatives to reduce harm and increase community wellbeing	4. <i>Coordination of meth harm reduction programmes</i>	Develop a coordinated national approach to methamphetamine harm reduction programmes, including: <ul style="list-style-type: none"> • Implement governance for Te Ara Oranga • Develop a holistic view of meth harm programmes • Develop an evidence base for the roll out of the next Te Ara Oranga locations (dependent on funding being made available) 	Te Whatu Ora	Manatū Hauora; Te Aka Whai Ora; Police; NDIB; SWA
	Coordinate and implement initiatives to reduce harm and increase community wellbeing	5. <i>Gang Harm Reduction Project rollout</i>	Support continued rollout of the Gang Harm Reduction (GHR) project, a programme which takes an iwi and community partnership-based 'holistic approach to gangs' to de-escalate and prevent violence through the promotion of offence-free whānau-centred lifestyles.	Police	APA; Te Whatu Ora; Kāinga Ora; TPK;

					MSD; MBIE
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RESILIENCE: Strengthen whānau wellbeing and build community resilience to the conditions that enable organised crime to operate	Prevention activity to reduce the harm caused by organised crime in communities	6. [REDACTED]	Activity description yet to be finalised. [REDACTED]	[REDACTED]	[REDACTED]
	Coordinate and implement initiatives to reduce harm and increase community wellbeing	7. <i>Disruptive Behaviour Referrals</i>	This activity will see the development and implementation of a referral process, whereby Kāinga Ora will refer customers to partner agencies who are able to provide the support required to address the cause disruptive behaviour. This will assist Kāinga Ora to more effectively address the complex behaviours which can also adversely affect the communities their customers live in.	Kāinga Ora	Police; APA MSD Oranga Tamariki Te Whatu Ora
	Coordinate and implement initiatives to reduce harm and increase community wellbeing	8. <i>Oranga Tamariki Action Plan (OTAP)</i>	OTAP is one of the mechanisms to support the implementation of the Oranga Tamariki Future Direction Plan. The Action Plan will bring all agencies together to support key shifts in the experiences of children and young people and their families, whānau, and communities. In particular, the Action Plan will drive activity to ensure that the holistic wellbeing needs of children and young people are met.	OT; Police; MoH; MoE; MSD; MOJ	
	Prevention activity to reduce the harm caused by organised crime in communities	9. <i>Oranga Rangatahi and Youth Inclusion Programmes</i>	Oranga Tamariki has worked with local communities to set up several programmes aimed at preventing (or reducing) youth offending and reducing the likelihood of young people entering the formal youth justice system. These programmes work with young people who have not yet offended and are focused on offering them early support and positive development opportunities that offer alternative pathways in life.	Oranga Tamariki	Police MOE

<p style="text-align: center;">ENABLE: Centrally enabled leadership focused on removing barriers and evidence-based decision making</p>	Enhance agency capability and capacity to implement ROCC	10. <i>ROCC Strategic Intent Document</i>	This activity will see the development of a five-year strategic intent document for ROCC which aligns to existing social wellbeing strategies, the implementation of which will be supported by the ROCC annual action plans.	All	ROCC
	Develop and strengthen our evidence base to understand what success looks like	11. <i>Insights-led decision making</i>	Ensure that insights are at the centre of ROCC decision-making through the establishment of a Sector Insights Coordination Group. This will provide a collaborative and coherent approach to coordinate insights collection and assessment in relation to ROCC across agencies.	SWA	APA; Police; MBIE; NDIB; GHIC; RPS; ROCC
	Enhance agency capability and capacity to implement ROCC	12. <i>Enablement of regions to implement ROCC</i>	Provide support to RPSCs in ROCC locations through: <ul style="list-style-type: none"> • Resource: funding of initiatives and support positions • Development of a model which enable escalation of risks/barriers by RPSCs to the centre • Increase communication and coordination between the centre and RPSCs and improve access to data for regional decision-making. 	MSD RPS Policy Office	SWA ROCC
	Develop and strengthen our evidence base to understand what success looks like	13. <i>Meth Harm Tranche 2 Paper</i>	Evidence Based Policing Centre is researching the harm caused by methamphetamine. Tranche 2 will work in collaboration with community groups to understand the journeys of those who use methamphetamine and identify opportunities to help users choose alternative pathways.	Police	All
	Develop and strengthen our evidence base to understand what success looks like	14. <i>Evaluation of ROCC</i>	Undertake an evaluation of the ROCC programme to date to ensure that it is operating as intended.	ROCC	All
	Enhance agency capability and capacity to implement ROCC	15. <i>Stocktake of initiatives</i>	Undertake a stocktake of current ROCC aligned initiatives to ensure visibility of gaps and effort focused in the right places. Activity description to be finalised.	ROCC	All