

Addressing the challenges of wellbeing harms in communities – Phase One: Strategic Framework Template

OUR MANDATE

Addressing the wellbeing harms & drivers of organised crime is a social issue requiring a coordinated response, combining community development, prevention, & law enforcement

OUR GOAL

Improve wellbeing by co-designing responses to the harms & drivers of organised crime, tailored to the needs of the community

LINKS TO OTHER PROGRAMMES & STRATEGIES

This strategic framework links to:

Transnational Organised Crime Strategy that aims to improve system resilience to make New Zealand the hardest place in the world for organised criminal groups & networks to do business

Provincial Growth Fund initiatives that support employment skills and training in areas most vulnerable to organised crime;
And Police's **Te Huringa o te Tai Strategy**, the whakapapa of which builds upon the Turning of the Tide 2012-18.

GUIDING PRINCIPLES

OWNERSHIP
Enable community ownership

CO-DESIGN
Enable co-design with the regions


FACILITATE
Remove barriers to addressing harm & drivers

COORDINATE
Coordinate local and national activities


EVIDENCE BASED
Provide evidence, knowledge, & data

TE TIRITI O WAITANGI
Give effect to the Treaty & its principles


OBJECTIVES



Build community resilience to the conditions that enable organised crime to operate




Reduce harm from organised crime & the illicit drug trade



Target organised crime and supply of illicit drugs through investigations and law enforcement

RESILIENCE → DEMAND → SUPPLY

COMMON SYSTEMIC BARRIERS TO ADDRESSING HARM



Community intervention/ engagement fatigue?

Demand for services greater than availability?

Fear of stigma from association with organised crime & methamphetamine?

No clear mandate for local ownership or co-design?


Lack of central government coordination?

Capability of communities is stretched?

Inaccessible Government processes?

Lack of long-term focus & commitment?

INDICATIVE MEASURES



Measures of community wellbeing though the living standards framework (with te ao Māori perspectives) and Integrated Data Infrastructure

Intelligence products on social harms from Gang Intelligence Centre


Offence & charge data for organised crime and drug offences

REGIONS: EXAMPLE OF STRATEGIC FOCUS AREAS & PRIORITY ACTION AREAS

It is intended that these sections will be populated through co-design between agencies and the local groups in the region


FOCUS AREAS

Agree the issues for the community




- Why is organised crime a problem in your region?
- What is the impact of organised crime in your region?
- What is the behaviour the community sees?
- What is the problem / harm, and how can the issues be identified in ways that are mana-enhancing?
- Who does the harm impact on?

Example Issue: 'Drug users are committing dishonesty offences to fund use'




CONDITIONS FOR SUCCESS

Understand the environment & agree what is needed to succeed




- What are the barriers to addressing the problem?
- What are the community strengths?
- What are the community expectations of government?
- What are the different approaches that have been used to try to address the problem?
- What is needed to empower the community to respond?
- What is already in place?



PRIORITY ACTIONS

Agree the priority actions to address the issues



- Who are the stakeholders & who owns the problem?
- What does partnership look like with whānau, hapū, and iwi, and how will Te Arawhiti Guidelines for engagement be used?
- What are the key actions for the community & government?
- What are the timeframes needed to develop responses?


Example Intervention Logic:

Activity

Output


Outcome

Impact



MONITORING FRAMEWORK

Agree how to monitor the priority actions



- What does success look like for the region, particularly te ao Māori perspectives on measuring wellbeing?
- How can we achieve a balance of government and whānau / community measures of success?
- What are the community wellbeing outcomes?
- How do the outcomes align with government priorities?
- How will organisational goals be aligned?

Example Monitoring Framework:

Outcome	Indicator	Baseline	Data Source	Responsibility
Increase in users accessing support	Increase in referrals/ assessments	Number of referrals / assessments	District Health Board data	District Health Board
Users have support tools	Number of co-charged dishonesty offences	Number of co-charged dishonesty offences	Police resolved charges	Police

