

BRIEFING FOR THE MINISTER OF POLICE			
Priority	<input type="checkbox"/> Urgent <input checked="" type="checkbox"/> Time-Sensitive <input type="checkbox"/> Routine		
Title	Draft Cabinet paper seeking release of post-2022/23 funding to enable national implementation of the Tactical Response Model		
Date	17 November 2022	Ref	BR/22/98CH

Executive summary

- On 8 November 2022, ahead of Cabinet considering whether to release contingency funding for outyears, Police provided you with a briefing paper [reference BR/22/78CH] reporting on the outcomes of the Proof of Concept (PoC) trial of the Tactical Response Model (TRM) and the implementation plan for national roll-out. Included with the briefing paper was a copy of the Evidence Based Policing Centre's (EBPC) evaluation report.
- Police has prepared a draft Cabinet paper seeking approval:
 - of an implementation plan for national roll out of TRM, and
 - to draw down the TRM contingency funding, totalling \$122.55 million, for 2023/24 – to 2025/26 (and outyears), to enable national implementation of the final design of the TRM.
- We request your feedback on the draft paper, following consultation with Cabinet colleagues, so we may finalise it for you to take to the Social Wellbeing Committee (SWC) on 7 December 2022 and then to Cabinet on 12 December. Police will provide briefing notes to support the presentation of the paper at SWC.
- Should Cabinet approve release of the contingency funding on 12 December, you may wish to announce the impending national roll-out of the TRM. Communications material supporting such an announcement will be provided closer to the time.
- Treasury and Justice Cluster officials are being consulted on an Implementation Business Case which supports the request to Cabinet.
- These dates support the TRM national implementation timeline proposed to commence from 1 March 2023.

Recommendations

Police recommends that the Minister of Police:

- a) **note** that this brief provides a draft Cabinet paper seeking approval of the Tactical Response Model national implementation plan, and for drawdown of the post-2022/23 tagged contingency funding to enable national roll-out of the model.
- b) **approve** the attached draft Cabinet paper for the purposes of ministerial consultation to be undertaken by your office, with a view (subject to any feedback you may have) to it being considered by the Social Wellbeing Committee on 7 December 2022, and Cabinet on 12 December.

Yes/No

Minister's comments and signature

/ / 2022

Hon Chris Hipkins

Minister of Police

Draft Cabinet paper seeking release of post-2022/23 funding to enable national implementation of the Tactical Response Model Background

8. As requested by Cabinet [CAB-22-MIN-0129], briefing paper BR/22/78CH dated 8 November 2022 reported on the outcomes of the trial of the TRM in four PoC Districts (Northland, Waikato, Central, Counties Manukau) and the implementation plan for national roll-out.
9. That briefing noted the following information:
 - the positive outcomes of the trial of the TRM in four PoC Districts as documented in the report on the EBPC's formal evaluation of the trial,
 - the final design of the TRM model
 - plans for the next stage of implementation of the TRM, with readiness preparations underway ahead of a phased national roll-out potentially commencing from 1 March 2023.
10. The detailed implementation plan for national roll-out of the TRM is supported by a programme Business Case which documents the cost and resource required with the intent to share with Treasury. Relevant aspects of the Business Case have been included in the draft Cabinet paper to support Cabinet's decision on the release of contingency funding.
11. The report provided in briefing paper BR/22/78CH, requested your agreement (subject to feedback) to take a paper to the Social Wellbeing Committee on 7 December 2022 and then Cabinet for endorsement on 12 December 2022 seeking:
 - approval of the national implementation plan set out the Implementation Business Case and
 - draw down of TRM funding for 2023/24 to 2025/26, totalling \$122.55 million, on which approval of the implementation plan is contingent.

Cabinet approval is sought to release TRM contingency funding

12. A draft Cabinet paper is attached (Appendix 1) for your consideration and for consultation with your Cabinet colleagues.
13. The draft Cabinet paper reaffirms the positive outcomes from the TRM trial in PoC Districts in terms of achieving improved staff and community safety, as reported in briefing BR/22/78CH and in the EBPC's final evaluation report. The paper also:
 - describes the operational context for the development of the TRM as an integrated safety system to ensure Police are trained, equipped and supported to keep themselves and the communities they serve safer

- describes the three-pillared framework of the TRM and how this works to deliver improved safety of frontline officers and increase overall frontline capability, while retaining generally unarmed policing services
 - conveys the national TRM implementation plan, including costing and resourcing requirements.
14. Cabinet approval of the paper will trigger the release of the post-2022/23 contingency funding. This will enable phased implementation of the national roll-out of the TRM to all Police districts.

Next steps

15. Police will finalise the Cabinet paper on receipt of your feedback, once you have consulted Cabinet colleagues on the draft, and address any questions raised.
16. The Cabinet paper will also be updated to reflect feedback from Treasury and Justice Cluster officials.
17. A final version will be provided in time for your office to lodge the paper with Cabinet Office by 1 December 2022, along with briefing notes to support its presentation, ahead of it being considered by the Social Wellbeing Committee on 7 December.
18. Police will provide you with communications material to support any public announcement of TRM implementation at the appropriate time.
19. Subject to Cabinet approval to drawn down the post-2022/23 funds, Police would commence a phased roll-out of the final design of the TRM to all Police Districts from 1 March 2023.
20. Meanwhile, Police is intending to release the TRM evaluation in the week starting 21 November and being re-engaging with communities at local and national levels in an effort to gain broad public support and an increased understanding of the benefits of TRM to local staff and community safety.



 Assistant Commissioner Tusha Penny

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Appendix 1: Draft Cabinet paper seeking approval of release of TRM contingency funding